

EXHIBIT A

Proposed Final Decree

**IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE**

In re:

FRANCHISE GROUP, INC., *et al.*,¹Debtors.²

Chapter 11

Case No. 24-12480 (LSS)

(Jointly Administered)

Re: Docket No. _____

FINAL DECREE AND ORDER CLOSING CERTAIN OF THE REORGANIZED DEBTORS' CHAPTER 11 CASES

Upon the motion (the “Motion”)³ of the above-captioned reorganized debtors and debtors in possession (collectively, the “Reorganized Debtors,” and before the Effective Date of the Plan, the “Debtors”) for the entry of a final decree (this “Final Decree and Order”) closing the Closed

The Debtors in these chapter 11 cases, along with the last four digits of their U.S. federal tax identification numbers, to the extent applicable, are Franchise Group, Inc. (1876), Freedom VCM Holdings, LLC (1225), Freedom VCM Interco Holdings, Inc. (2436), Freedom Receivables II, LLC (4066), Freedom VCM Receivables, Inc. (0028), Freedom VCM Interco, Inc. (3661), Freedom VCM, Inc. (3091), Franchise Group New Holdco, LLC (0444), American Freight FFO, LLC (5743), Franchise Group Acquisition TM, LLC (3068), Franchise Group Intermediate Holdco, LLC (1587), Franchise Group Intermediate L, LLC (9486), Franchise Group Newco Intermediate AF, LLC (8288), American Freight Group, LLC (2066), American Freight Holdings, LLC (8271), American Freight, LLC (5940), American Freight Management Company, LLC (1215), Franchise Group Intermediate S, LLC (5408), Franchise Group Newco S, LLC (1814), American Freight Franchising, LLC (1353), Home & Appliance Outlet, LLC (n/a), American Freight Outlet Stores, LLC (9573), American Freight Franchisor, LLC (2123), Franchise Group Intermediate B, LLC (7836), Buddy's Newco, LLC (5404), Buddy's Franchising and Licensing LLC (9968), Franchise Group Intermediate V, LLC (5958), Franchise Group Newco V, LLC (9746), Franchise Group Intermediate BHF, LLC (8260), Franchise Group Newco BHF, LLC (4123), Valor Acquisition, LLC (3490), Vitamin Shoppe Industries LLC (3785), Vitamin Shoppe Global, LLC (1168), Vitamin Shoppe Mariner, LLC (6298), Vitamin Shoppe Procurement Services, LLC (8021), Vitamin Shoppe Franchising, LLC (8271), Vitamin Shoppe Florida, LLC (6590), Betancourt Sports Nutrition, LLC (0470), Franchise Group Intermediate PSP, LLC (5965), Franchise Group Newco PSP, LLC (2323), PSP Midco, LLC (6507), Pet Supplies "Plus", LLC (5852), PSP Group, LLC (5944), PSP Service Newco, LLC (6414), WNW Franchising, LLC (9398), WNW Stores, LLC (n/a), PSP Stores, LLC (9049), PSP Franchising, LLC (4978), PSP Subco, LLC (6489), PSP Distribution, LLC (5242), Franchise Group Intermediate SL, LLC (2695), Franchise Group Newco SL, LLC (7697), and Educate, Inc. (5722). The Debtors' headquarters is located at 2371 Liberty Way, Virginia Beach, Virginia 23456.

² On June 6, 2025, every Debtor except Freedom VCM Holdings, LLC emerged from these chapter 11 cases and is now a Reorganized Debtor. *See Notice of (I) Entry of Confirmation Order, (II) Occurrence of Effective Date, and (III) Related Bar Dates* [Docket No. 1605].

³ Capitalized terms used but not otherwise defined herein shall have the meanings ascribed to them in the Motion or in the *Ninth Amended Joint Chapter 11 Plan of Franchise Group, Inc. and Its Debtor Affiliates* [Docket No. 1454] (the “Plan”), as applicable.

Cases, as more fully set forth in the Motion, pursuant to section 350(a) of title 11 of the United States Code, 11 U.S.C. §§ 101–1532 (the “Bankruptcy Code”), Rule 3022 of the Federal Rules of Bankruptcy Procedure, and Rules 3022-1 and 9004-1(c) of the Local Rules of the United States Bankruptcy Court for the District of Delaware (the “Local Rules”); and this Court having jurisdiction over this matter pursuant to 28 U.S.C. §1334, which was referred to this Court under 28 U.S.C. § 157 and the *Amended Standing Order of Reference* from the United States District Court for the District of Delaware, dated February 29, 2012; and this Court having found that this is a core proceeding pursuant to 28 U.S.C. § 157(b)(2); and this Court having found that it may enter a final order consistent with Article III of the United States Constitution; and this Court having found that venue of this proceeding and the Motion in this district is proper pursuant to 28 U.S.C. §§ 1408 and 1409; and this Court having found that the relief requested in the Motion is in the best interests of the Reorganized Debtors’ estates, their creditors, and other parties in interest; and this Court having found that the Reorganized Debtors’ notice of the Motion and opportunity for a hearing on the Motion were appropriate and no other notice need be provided; and this Court having reviewed the Motion and having heard the statements in support of the relief requested therein, if any, at a hearing before this Court (the “Hearing”), if any; and this Court having determined that the legal and factual bases set forth in the Motion and at the Hearing, if any, establish just cause for the relief granted herein; and upon all of the proceedings had before this Court; and after due deliberation and sufficient cause appearing therefor,

IT IS HEREBY ORDERED THAT:

1. The Motion is granted as set forth herein.
2. The Closed Cases, identified on **Exhibit 1**, attached hereto, are hereby closed effective as of the date of the entry of this Final Decree and Order; *provided, however*, that this

Court shall retain jurisdiction as provided in Article XIII of the Plan and the Confirmation Order and this Final Decree and Order.

3. The Lead Case shall remain open and shall be administered under the following amended caption:

In re:

FRANCHISE GROUP, INC.,¹

Debtor.

Chapter 11

Case No. 24-12480 (LSS)

(Jointly Administered)

¹ The last four digits of Franchise Group, Inc.'s federal tax identification number are 1876. The mailing address for Franchise Group, Inc. is 2371 Liberty Way, Virginia Beach, Virginia 23456. In addition to the foregoing Debtor, the "Debtors" include certain affiliated entities, a complete list of which, including the last four digits of their federal tax identification numbers and addresses, may be obtained on the website of the Debtors' claims and noticing agent at <https://cases.ra.kroll.com/FRG/>. All motions, contested matters, and adversary proceedings that remained open as of the closing of such cases, or that are opened after the date thereof, are administered in the remaining chapter 11 case of Franchise Group, Inc., Case No. 24-12480 (LSS).

4. The Clerk of this Court shall enter this Final Decree and Order individually on the docket of each of the Closed Cases and thereafter such dockets shall be marked as "Closed."

5. All motions, contested matters, and adversary proceedings that are pending as of the date of this Final Decree and Order, or that are filed after the date of this Final Decree and Order, with respect to the Reorganized Debtors other than TopCo (subject to a further order of this Court directing that TopCo's case be closed) will be administered in the Lead Case.

6. Franchise Group, Inc. and the Litigation Trustee are authorized to resolve or to object to claims filed against each of the Debtors and Reorganized Debtors in the Lead Case, notwithstanding the fact that a claim may have been filed against a Debtor or Reorganized Debtor in a Closed Case. Franchise Group, Inc. and the Litigation Trustee are authorized to commence and prosecute causes of action related to a Debtor in a Closed Case in the Lead Case. For the avoidance of doubt, nothing in the Motion or in this Final Decree and Order shall impair or modify

the rights or defenses of any party with respect to any Debtor or Reorganized Debtor in a Closed Case or with respect to any Debtor or Reorganized Debtor for which there is a Closed Case, including without limitation, with respect to any distributions under the Plan or the claims reconciliation process, it being understood that all such rights and defenses shall be preserved to the same extent that the Closed Cases not been closed.

7. The Reorganized Debtors shall pay all fees accrued and owing under 28 U.S.C. § 1930 with respect to disbursements made in the Closed Cases on the date that such fees are due.

8. The final report for the Debtors in the Closed Cases required under Local Rule 3022-1(c) shall be included as part of a consolidated report for all of the Debtors and filed in connection with the closure of the Lead Case.

9. Entry of this Final Decree and Order is without prejudice to (a) the rights of the Reorganized Debtors or other parties in interest to seek to reopen any of the Closed Cases for cause pursuant to section 350(b) of the Bankruptcy Code and (b) the rights of the Reorganized Debtors to dispute, before the Court or in an appropriate non-bankruptcy forum, all claims that were filed against the Debtors in the chapter 11 cases as contemplated by the Plan and the Confirmation Order. Notwithstanding anything to the contrary contained in the Plan, any failure of the Reorganized Debtors to file an objection to any claim in the Lead Case shall not constitute allowance of the claim and shall not result in such claim being deemed Allowed (as defined in the Plan) against any Reorganized Debtor.

10. Notice of the Motion as provided therein shall be deemed good and sufficient notice of the Motion and the requirements of Bankruptcy Rule 6004(a) and the Local Rules are satisfied by such notice.

11. The Reorganized Debtors are authorized to take all actions necessary to effectuate the relief granted in this Final Decree and Order in accordance with the Motion.

12. Notwithstanding anything to the contrary, the terms and conditions of this Final Decree and Order shall be immediately effective and enforceable upon its entry.

13. Notwithstanding the relief granted in this Final Decree and Order and any actions taken pursuant to such relief, nothing in this Final Decree and Order shall be deemed: (a) an admission as to the amount of, basis for, or validity of any claim against the Debtors or the Reorganized Debtors under the Bankruptcy Code or other applicable non-bankruptcy law; (b) a waiver of the rights of the Debtors, the Reorganized Debtors, or any other parties in interest to dispute any claim on any grounds; (c) a promise or requirement to pay any prepetition claim; (d) an assumption, adoption, or rejection of any agreement, contract, or lease under section 365 of the Bankruptcy Code; (e) an admission as to the validity, enforceability, or perfection of any lien on, security interest in, or other encumbrance on property of the Debtors' or the Reorganized Debtors' estates; (f) a waiver of any claims or causes of action that may exist against any entity; or (g) a waiver or limitation of the rights of the Debtors, the Reorganized Debtors, or any other parties in interest under the Bankruptcy Code or any other applicable law.

14. This Court retains jurisdiction with respect to all matters arising from or related to the implementation, interpretation, and enforcement of this Final Decree and Order.

Exhibit 1

Closed Cases

CLOSED CASES

Freedom VCM Interco Holdings, Inc.	Case No. 24-12499 (LSS)
Freedom Receivables II, LLC	Case No. 24-12492 (LSS)
Freedom VCM Receivables, Inc.	Case No. 24-12506 (LSS)
Freedom VCM Interco, Inc.	Case No. 24-12502 (LSS)
Freedom VCM, Inc.	Case No. 24-12509 (LSS)
Franchise Group New Holdco, LLC	Case No. 24-12528 (LSS)
American Freight FFO, LLC	Case No. 24-12531 (LSS)
Franchise Group Acquisition TM, LLC	Case No. 24-12524 (LSS)
Franchise Group Intermediate Holdco, LLC	Case No. 24-12491 (LSS)
Franchise Group Intermediate L, LLC	Case No. 24-12495 (LSS)
Franchise Group Newco Intermediate AF, LLC	Case No. 24-12518 (LSS)
American Freight Group, LLC	Case No. 24 12490 (LSS)
American Freight Holdings, LLC	Case No. 24-12494 (LSS)
American Freight, LLC	Case No. 24-12527 (LSS)
American Freight Management Company, LLC	Case No. 24-12498 (LSS)
Franchise Group Intermediate S, LLC	Case No. 24-12504 (LSS)
Franchise Group Newco S, LLC	Case No. 24-12484 (LSS)
American Freight Franchising, LLC	Case No. 24-12483 (LSS)
Home & Appliance Outlet, LLC	Case No. 24-12514 (LSS)
American Freight Outlet Stores, LLC	Case No. 24-12503 (LSS)
American Freight Franchisor, LLC	Case No. 24-12487 (LSS)

CLOSED CASES

Franchise Group Intermediate B, LLC	Case No. 24-12529 (LSS)
Buddy's Newco, LLC	Case No. 24-12516 (LSS)
Buddy's Franchising and Licensing LLC	Case No. 24-12512 (LSS)
Franchise Group Intermediate V, LLC	Case No. 24-12511 (LSS)
Franchise Group Newco V, LLC	Case No. 24-12489 (LSS)
Franchise Group Intermediate BHF, LLC	Case No. 24-12486 (LSS)
Franchise Group Newco BHF, LLC	Case No. 24-12515 (LSS)
Valor Acquisition, LLC	Case No. 24-12505 (LSS)
Vitamin Shoppe Industries LLC	Case No. 24-12521 (LSS)
Vitamin Shoppe Global, LLC	Case No. 24-12517 (LSS)
Vitamin Shoppe Mariner, LLC	Case No. 24-12523 (LSS)
Vitamin Shoppe Procurement Services, LLC	Case No. 24 12532 (LSS)
Vitamin Shoppe Franchising, LLC	Case No. 24-12513 (LSS)
Vitamin Shoppe Florida, LLC	Case No. 24-12510 (LSS)
Betancourt Sports Nutrition, LLC	Case No. 24-12507 (LSS)
Franchise Group Intermediate PSP, LLC	Case No. 24-12500 (LSS)
Franchise Group Newco PSP, LLC	Case No. 24-12522 (LSS)
PSP Midco, LLC	Case No. 24-12488 (LSS)
Pet Supplies "Plus", LLC	Case No. 24-12519 (LSS)
PSP Group, LLC	Case No. 24-12482 (LSS)
PSP Service Newco, LLC	Case No. 24-12493 (LSS)

CLOSED CASES

WNW Franchising, LLC	Case No. 24-12525 (LSS)
WNW Stores, LLC	Case No. 24-12530 (LSS)
PSP Stores, LLC	Case No. 24-12497 (LSS)
PSP Franchising, LLC	Case No. 24-12481 (LSS)
PSP Subco, LLC	Case No. 24-12501 (LSS)
PSP Distribution, LLC	Case No. 24-12526 (LSS)
Franchise Group Intermediate SL, LLC	Case No. 24-12508 (LSS)
Franchise Group Newco SL, LLC	Case No. 24-12485 (LSS)
Educate, Inc.	Case No. 24-12520 (LSS)